

# Air India Disinvestment

#### Why in News?

The government has tweaked the terms of sale of Air India, and is now putting 100% of its equity in the airline on the block.

#### Will the new terms attract investors?

- The government is hopeful of attracting investors with the new sale criteria coupled with the main benefits of the airline.
- **New sale criteria** The low-cost arm Air India Express and a 50% stake in ground handling firm Air India-SATS are up for sale.
- The government relaxed the minimum net worth criteria for potential bidders to Rs 3,500 crore from the Rs 5,000 crore in 2018.
- **Benefits** The prime slots in capacity-constrained airports across the world, wide-bodied aircraft, and a 50.64% market share in international traffic among Indian carriers.
- Any potential investor is expected to look at the size of the airline's operations with reference to what those operations generate.
- The combined amount of debt and liabilities are at least Rs 32,058 crore.
- Therefore, in addition to valuing the airline and placing a bid for its equity, the new investor will need to invest in turning the airline around.

# What will the new investor get?

- Air India's slots and landing rights it holds at global airports could be helpful both to airlines looking to expand into international operations.
- Air India operates to 56 Indian cities and 42 international destinations.
- Several of Air India's routes are profit-generating, while a number of them are loss-making or witness low load factors.
- While the airline comes with 121 aircraft primed as domestic and international workhorses, 18 of them are grounded for lack of funds to make them airworthy.

## How will consumers be impacted?

- If Air India is taken over by a private entity or consortium, the first move could be pruning of operations to ensure profitability to the airline.
- This could cause Air India to cease operations on certain loss-making

domestic and international routes — leading to a rise in fares.

• Cutting certain routes could also impact consumers in terms of the unique offerings by Air India.

## How will employees be impacted?

- Air India's bloated staff strength was flagged by potential investors in the last disinvestment attempt.
- The airline has 9,617 are permanent staff, 36% of the permanent staff will retire in the next 5 years.
- Whether the employees will be retained by the new investor is unclear.
- The government is expected to provide more clarity on conditions for retaining staff in the request-for-proposal stage, which will come after expressions of interest are received.

### Will the airline be finally sold?

- Despite the strong political will to privatise the airline, the government has received opposition even from within.
- Employee unions have always opposed stake sale.
- However, the government has held extensive meetings with the unions, and tried to identify specific issues raised by them.
- A lot also depends on the global politico-economic scenario that enables bidders to show interest in acquiring the loss-making airline.
- If this second attempt too fails, the government will have no choice but to take a piecemeal approach at divesting the national carrier.

**Source: Indian Express** 

